

## DETERMINING THE STRONGLY AND WEAKLY MOST CONGESTED FIRMS IN DATA ENVELOPMENT ANALYSIS

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### ABSTRACT

Determining the strongly and weakly most congested firms (or decision making units (DMUs)) is a very important issue for decision makers, however, there is no study on determining these DMUs in data envelopment analysis (DEA). Hence, to do this, we first propose a DEA approach to recognize congestion status of DMUs and then, two integrated mixed integer programming (MIP)-DEA models is presented to determine the strongly and weakly most congested DMUs. Finally, a numerical example is provided to illustrate the purpose of this research.

**Key words:** Data envelopment analysis (DEA); Negative data in DEA; Strong and weak congestion; Slack variables; Mixed integer programming (MIP)

### INTRODUCTION

Data envelopment analysis (DEA), which was initially introduced by Charnes et al. (CCR) (1978), is a mathematical tool for evaluating the relative efficiency of a set of decision making units (DMUs) with multiple inputs and multiple outputs. One of the important issues in the DEA literature is recognizing congestion that so far there are many studies in this context.

For instance, a common concept of congestion was presented by Färe and Svensson (1980), then Färe and Grosskopf (1983) extended the topic of congestion such that they considered some inputs of the target DMU as constant values. Brockett *et al.* (1998) indicated that this assumption is not important and congestion of the DMU under evaluation can be removed by decreasing all its inputs. Also, Cooper *et al.* (1996) discussed about the treatment of congestion. In this vein, Copper et al. (2000) introduced a unified additive model approach to identify congestion.

Furthermore, Tone and Sahoo (2004) proposed a unified DEA approach to specify strong and weak congestion. However, their proposed congestion approach has two problems: (1) it is not able to recognize congestion status in the presence of alternative optimal solutions and (2) it is considered that all inputs and output of DMUs are positive. To tackle these problems, Khoveyni *et al.* (2013) presented a slack-based DEA approach for detecting congestion status in the presence of non-negative data. In addition, since there are some DMUs including desirable and undesirable data, Wu *et al.* (2013) and Fang (2015) introduced some DEA approaches to identify congestion of DMUs in this case. Furthermore, Khoveyni et al. (2017) provided a DEA approach to detect congestion status of DMUs in the presence of both negative and non-negative data.

Also, one of the important issues in the DEA literature is to determine the strongly and weakly most congested DMUs that there are no studies in this context. *Strongly most congested DMU* is a strongly congested DMU which has most total of values of the additional inputs; and similarly, *weakly most congested DMU* is a weakly congested DMU which has most total of values of the additional inputs. Thus, in this research, we present two integrated MIP-DEA models to specify the strongly and weakly most congested DMUs in the presence of negative and non-negative inputs and outputs.

The rest of this paper is organized as follows. Section 2 briefly describes the concepts of congestion. Two integrated MIP-DEA models are proposed to determine the strongly and weakly most congested DMUs in Section 3. In Section 4, a numerical example is provided to illustrate the proposed models. Finally, in last section, some concluding comments are presented.

## 2. Implications of congestion

Consider a set of  $n$  firms (or DMUs) such that  $DMU_j$  ( $j=1, \dots, n$ ) uses an input vector of  $\mathbf{x}_j = (x_{1j}, x_{2j}, \dots, x_{mj})^T \geq 0$  to produce output vector of  $\mathbf{y}_j = (y_{1j}, y_{2j}, \dots, y_{sj})^T \geq 0$ . In the absence of input strong disposability assumption, the production possibility set (PPS) is as below:

$$P_{Convex} = \left\{ \begin{pmatrix} \mathbf{x} \\ \mathbf{y} \end{pmatrix} \middle| \sum_{j=1}^n \lambda_j \mathbf{x}_j = \mathbf{x}, \sum_{j=1}^n \lambda_j \mathbf{y}_j \geq \mathbf{y}, \sum_{j=1}^n \lambda_j = 1, \lambda_j \geq 0; j=1, 2, \dots, n \right\}. \quad (1)$$

**Definition 1.**  $DMU_k$  has strong congestion if an increase (decrease) in all of its inputs causes a decrease (increase) in all of its outputs.

**Definition 2.**  $DMU_k$  has weak congestion if an increase (decrease) in some of its inputs causes a decrease (increase) in some of its outputs.

In the DEA literature, the congested DMUs are classified to two groups as “strongly congested DMUs” and “weakly congested DMUs”. In this research, we specify “strongly most congested DMU” and “weakly most congested DMU” by presenting two integrated MIP-DEA models in next section.

## 3. Determining the strongly and weakly most congested DMUs

Consider a set of  $n$  DMUs as  $DMU_j = (\mathbf{x}_j^T, \mathbf{y}_j^T)$  ( $j=1, \dots, n$ ) such that  $DMU_j$  uses input vector of  $\mathbf{x}_j \in \mathbb{R}^m$  to produce output vector of  $\mathbf{y}_j \in \mathbb{R}^s$ . In this paper, we first use the Khoveyni *et al.* (2017) approach to recognize the strongly and weakly congested DMUs in the presence of both negative and non-negative inputs and outputs. Then, we define two sets as below:

$$S = \{j \mid DMU_j \text{ has strong congestion}\}, \quad (2)$$

$$W = \{j \mid DMU_j \text{ has weak congestion}\}. \quad (3)$$

**Definition 3.**  $DMU_k$  is called “strongly most congested DMU” if and only if the following two conditions are satisfied:

- (a)  $DMU_k$  has strong congestion, i.e.  $k \in S$ ,
- (b)  $DMU_k$  has most total of values of the additional inputs.

**Definition 4.**  $DMU_k$  is called “weakly most congested DMU” if and only if the following two conditions are satisfied:

- (c)  $DMU_k$  has weak congestion, i.e.  $k \in W$ ,
- (d)  $DMU_k$  has most total of values of the additional inputs.

### 3.1. The strongly most congested DMU

In the case that  $S \neq \emptyset$ , we have the following two cases:

**Case (1).**  $Card(S) = 1$ . In this case, there is only a single strongly congested DMU, thus this DMU is the strongly most congested DMU.

**Case (2).**  $Card(S) \geq 2$ . In this case, we first introduce a two-stage process by using the following two DEA models for each  $k \in S$ . In the first stage (model (4)), sum of the input and output slacks is maximized and we get a projection point as  $(\hat{\mathbf{x}}_k^T, \hat{\mathbf{y}}_k^T) = (\mathbf{x}_k^T - \mathbf{s}^{-*}, \mathbf{y}_k^T + \mathbf{s}^{+*})$ ; then in the second stage (model (5)), the optimal input slacks in evaluating the projection point are obtained.

$$\begin{aligned}
 &Max \quad \sum_{i=1}^m s_i^- + \sum_{r=1}^s s_r^+ \\
 &s.t. \quad \sum_{j=1}^n \lambda_j x_{ij} + s_i^- = x_{ik}, \quad i = 1, \dots, m, \\
 &\quad \quad \sum_{j=1}^n \lambda_j y_{rj} - s_r^+ = y_{rk}, \quad r = 1, \dots, s, \\
 &\quad \quad \sum_{j=1}^n \lambda_j = 1, \quad \lambda_j \geq 0, \quad j = 1, \dots, n, \\
 &\quad \quad s_i^- \geq 0, \quad i = 1, \dots, m, \quad s_r^+ \geq \varepsilon, \quad r = 1, \dots, s,
 \end{aligned} \tag{4}$$

and

$$\begin{aligned}
 &Max \quad \sum_{i=1}^m t_i \\
 &s.t. \quad \sum_{j=1}^n \lambda_j x_{ij} - t_i = x_{ik} - s_i^{-*} = \hat{x}_{ik}, \quad i = 1, \dots, m, \\
 &\quad \quad \sum_{j=1}^n \lambda_j y_{rj} = y_{rk} + s_r^{+*} = \hat{y}_{rk}, \quad r = 1, \dots, s, \\
 &\quad \quad \sum_{j=1}^n \lambda_j = 1, \quad \lambda_j \geq 0, \quad j = 1, \dots, n, \\
 &\quad \quad t_i \leq s_i^{-*}, \quad i = 1, \dots, m,
 \end{aligned} \tag{5}$$

where, in model (4),  $s_i^-$  ( $i = 1, \dots, m$ ) and  $s_r^+$  ( $r = 1, \dots, s$ ) are respectively the input and output slacks. Moreover, in model (5),  $s_i^{-*}$  ( $i = 1, \dots, m$ ) and  $s_r^{+*}$  ( $r = 1, \dots, s$ ) are the optimal input and output slacks obtained from model (4).

So, the congestion value for  $i^{th}$  input of  $DMU_k$  (where  $k \in S$ ) is identified as below:

$$c_{ik} = s_i^- - t_i^*, \quad (i = 1, \dots, m), \quad (6)$$

where  $t_i^*$  ( $i = 1, \dots, m$ ) are the optimal values obtained from model (5).

Then, we introduce the following DEA model for each  $k \in S$ :

$$Max \quad \sum_{i=1}^m \alpha_i \quad (7)$$

$$s.t. \quad \sum_{j=1}^n \lambda_j x_{ij} + \alpha_i = x_{ik}, \quad i = 1, \dots, m, \quad (7.1)$$

$$\sum_{j=1}^n \lambda_j y_{rj} = \hat{y}_{rk}, \quad r = 1, \dots, s, \quad (7.2)$$

$$\sum_{j=1}^n \lambda_j = 1, \quad \lambda_j \geq 0, \quad j = 1, \dots, n, \quad (7.3)$$

$$\alpha_i \leq c_{ik}, \quad i = 1, \dots, m, \quad (7.4)$$

$$\alpha_i \geq 0, \quad i = 1, \dots, m.$$

In model (7),  $\alpha_i$  ( $i = 1, \dots, m$ ) is the additional value of  $i^{th}$  input of the target DMU, i.e.  $(\mathbf{x}_k^T, \hat{\mathbf{y}}_k^T)$ .

Therefore,  $\sum_{i=1}^m \alpha_i$  indicates total of values of additional inputs in assessing  $(\mathbf{x}_k^T, \hat{\mathbf{y}}_k^T)$ .

The dual form of model (7) is as below:

$$Min \quad \delta_k = \sum_{i=1}^m v_i x_{ik} + \sum_{r=1}^s u_r \hat{y}_{rk} + \sum_{i=1}^m w_i c_{ik} + t$$

$$s.t. \quad \sum_{i=1}^m v_i x_{ij} + \sum_{r=1}^s u_r y_{rj} + t \geq 0, \quad j = 1, \dots, n,$$

$$v_i + w_i \geq 1, \quad i = 1, \dots, m,$$

$$w_i \geq 0, \quad i = 1, \dots, m, \quad (8)$$

$$v_i : free, \quad i = 1, \dots, m,$$

$$u_r : free, \quad r = 1, \dots, s,$$

$$t : free,$$

where  $v_i$  ( $i = 1, \dots, m$ ),  $u_r$  ( $r = 1, \dots, s$ ),  $t$ , and  $w_i$  ( $i = 1, \dots, m$ ) are respectively the dual variables corresponding to the constraints (7.1), (7.2), (7.3), and (7.4).

Here, we propose an integrated MIP-DEA model to specify the strongly most congested DMU as follows:

$$\begin{aligned}
 & \text{Min } \delta_{max} \\
 & \text{s.t. } \delta_{max} - \sum_{i=1}^m v_i x_{ik} - \sum_{r=1}^s u_r \hat{y}_{rk} - \sum_{i=1}^m w_i c_{ik} - t - \beta_k = 0, \quad k \in S, \\
 & \sum_{i=1}^m v_i x_{ij} + \sum_{r=1}^s u_r y_{rj} + t \geq 0, \quad j = 1, \dots, n, \\
 & \sum_{k \in S} \theta_k = \text{Card}(S) - 1, \\
 & v_i + w_i \geq 1, \quad i = 1, \dots, m, \\
 & \beta_k \leq M \theta_k, \quad k \in S, \\
 & \theta_k \leq N \beta_k, \quad k \in S, \\
 & \theta_k \in \{0, 1\}, \quad k \in S, \\
 & \beta_k \geq 0, \quad k \in S, \quad w_i \geq 0, \quad i = 1, \dots, m, \\
 & v_i : \text{free}, \quad i = 1, \dots, m, \\
 & u_r : \text{free}, \quad r = 1, \dots, s, \quad t : \text{free},
 \end{aligned} \tag{9}$$

where  $M$  and  $N$  are large enough numbers. In model (9), we have:

- If  $\theta_k = 1$ , then  $\beta_k > 0$ . Because, in this case, the constraint  $\beta_k \leq M \theta_k$  is redundant and the constraint  $\theta_k \leq N \beta_k$  forces  $\beta_k$  to take a positive number.
- If  $\theta_k = 0$ , then  $\beta_k = 0$ . Because, in this case, the constraint  $\theta_k \leq N \beta_k$  is redundant and the constraints  $\beta_k \leq M \theta_k$  and  $\beta_k \geq 0$  make  $\beta_k$  to be zero.

**Theorem 1.** *If  $\text{Card}(S) \geq 2$ , then a single strongly most congested DMU is only obtained by applying model (9) that  $\delta_{max}^*$  is the total of values of its additional inputs with a common set of optimal weights.*

**Proof.** Assume that  $(\delta_{max}^*, \mathbf{v}^*, \mathbf{u}^*, \mathbf{w}^*, t^*, \boldsymbol{\beta}^*, \boldsymbol{\theta}^*)$  is an optimal solution obtained from model (9). Also, suppose that  $\theta_p^* = 0$  and  $\theta_k^* = 1$  for each  $k \in S - \{p\}$ . So,  $\beta_p^* = 0$  and  $\beta_k^* > 0$  for each  $k \in S - \{p\}$ . Hence, we attain:

$$\delta_{max}^* = \mathbf{v}^{*T} \mathbf{x}_p + \mathbf{u}^{*T} \hat{\mathbf{y}}_p + \mathbf{w}^{*T} \mathbf{c}_p + t^*. \tag{10}$$

Therefore, there exists at least one strongly most congested DMU, i.e.  $DMU_p$ , by using the common set of optimal weights  $(\mathbf{v}^*, \mathbf{u}^*, \mathbf{w}^*)$ .

Conversely, on the contrary, suppose that  $DMU_q$  (where  $q \in S - \{p\}$ ) is another strongly most congested DMU by using the common set of optimal weights  $(\mathbf{v}^*, \mathbf{u}^*, \mathbf{w}^*)$ . So, we deduce that total of values of the additional inputs of  $DMU_q$  is also as below:

$$\delta_{max}^* = \mathbf{v}^{*T} \mathbf{x}_q + \mathbf{u}^{*T} \hat{\mathbf{y}}_q + \mathbf{w}^{*T} \mathbf{c}_q + t^*. \tag{11}$$

Thus, according to (10) and (11), we get  $\beta_p^* = \beta_q^* = 0$  and so  $\theta_p^* = \theta_q^* = 0$ . Hence, we find that  $\sum_{k \in S} \theta_k^* = \text{Card}(S) - 2$  that is a contradiction. So,  $DMU_p$  and  $DMU_q$  cannot be strongly most congested DMU by using the common set of optimal weights  $(\mathbf{v}^*, \mathbf{u}^*, \mathbf{w}^*)$ , simultaneously. Thus, the proof is complete. **Q.E.D.**

### 3.2. The weakly most congested DMU

In the case that  $W \neq \emptyset$ , we have the following two cases:

**Case (3).**  $\text{Card}(W) = 1$ . In this case, there is only a single weakly congested DMU hence, this DMU is the weakly most congested DMU.

**Case (4).**  $\text{Card}(W) \geq 2$ . Models (4), (5), (7), and (8) and relation (6) are used for each  $k \in W$  instead of  $k \in S$  and then, the an integrated MIP-DEA model is similarly presented to specify the weakly most congested DMU as below:

$$\begin{aligned}
 & \text{Min } \eta_{\max} \\
 & \text{s.t. } \eta_{\max} - \sum_{i=1}^m v_i x_{ik} - \sum_{r=1}^s u_r \hat{y}_{rk} - \sum_{i=1}^m w_i c_{ik} - t - \gamma_k = 0, \quad k \in W, \\
 & \sum_{i=1}^m v_i x_{ij} + \sum_{r=1}^s u_r y_{rj} + t \geq 0, \quad j = 1, \dots, n, \\
 & \sum_{k \in W} \varphi_k = \text{Card}(W) - 1, \\
 & v_i + w_i \geq 1, \quad i = 1, \dots, m, \\
 & \gamma_k \leq M \varphi_k, \quad k \in W, \\
 & \varphi_k \leq N \gamma_k, \quad k \in W, \\
 & \varphi_k \in \{0, 1\}, \quad k \in W, \\
 & \gamma_k \geq 0, \quad k \in W, \quad w_i \geq 0, \quad i = 1, \dots, m, \\
 & v_i : \text{free}, \quad i = 1, \dots, m, \quad u_r : \text{free}, \quad r = 1, \dots, s, \quad t : \text{free},
 \end{aligned} \tag{12}$$

where  $M$  and  $N$  are large enough numbers. In model (12):

- If  $\varphi_k = 1$ , then  $\gamma_k > 0$ . Because, in this case,  $\gamma_k \leq M \varphi_k$  is a redundant constraint and the constraint  $\varphi_k \leq N \gamma_k$  forces  $\gamma_k$  to take a positive number.
- If  $\varphi_k = 0$ , then  $\gamma_k = 0$ . Because, in this case,  $\varphi_k \leq N \gamma_k$  is a redundant constraint and the constraints  $\gamma_k \leq M \varphi_k$  and  $\gamma_k \geq 0$  make  $\gamma_k$  to be zero.

**Theorem 2.** *If  $\text{Card}(W) \geq 2$ , then a single weakly most congested DMU is only obtained by using model (12) that  $\eta_{\max}^*$  is the total of values of its additional inputs with a common set of optimal weights.*

**Proof.** This theorem is proved similar to Theorem 1.

**Q.E.D.**

#### 4. Numerical example

Here, the proposed approach is applied to recognize the congestion status of fifteen DMUs with one input and one output in the presence of both negative and non-negative data. Table 3 shows the dataset of these DMUs.

Table 3. Dataset of the DMUs.

DMU	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Input 1	-1	-3	0	-2	-2	2	4	-2	-2	4	3	-2	3	2	3
Input 2	-3	-1	-2	0	2	-2	-2	4	2	4	-2	3	3	1	3
Output	-1	-1	1	1	1	1	0	0	1	0	0.5	0.5	0.5	-2	-3

First, we use the Khoveyni *et al.* (2017) congestion approach and find that DMUs 10 and 13 have strong congestion, DMUs 7, 8, 11, and 12 have weak congestion, and the rest of DMUs have no congestion. So, we deduce that  $S = \{10,13\}$  and  $W = \{7,8,11,12\}$ . Since  $Card(S) = 2$  and  $Card(W) = 4$ , we use models (9) and (12) to determine the strongly and weakly most congested DMUs, respectively, (see Cases (2) and (4)). Table 4 shows the obtained results from models (9) and (12).

Table 4. Results of models (9) and (12), ( $M = 1500$  and  $N = 1000$ ).

Strongly congested DMU	Model (9)			Weakly congested DMU	Model (12)		
	$\delta^*$	$\theta^*$	$\beta^*$		$\eta^*$	$\varphi^*$	$\gamma^*$
10	$\delta_{max}^* = 10$	0	0 (Strongly most congested DMU)	7	4	1	0.1429
13	8	1	2	8	$\eta_{max}^* = 4.1429$	0	0 (Weakly most congested DMU)
				11	3	1	1.1429
				12	3.0714	1	1.0715

According to Table 4, we have  $\theta_{10}^* = 0$  and  $\theta_{13}^* = 1$ . So, as per Case (2),  $DMU_{10}$  is “strongly most congested DMU” with the most total of the additional inputs  $\delta_{max}^* = 10$ . Also, we have  $\varphi_8^* = 0$  and  $\varphi_7^* = \varphi_{11}^* = \varphi_{12}^* = 1$  therefore, based on Case (4),  $DMU_8$  is “weakly most congested DMU” with the most total of the additional inputs  $\eta_{max}^* = 4.1429$ .

#### 5. Concluding remarks

So far there are many congestion approaches in the DEA literature however none of them do not discuss about strongly and weakly congested DMUs. Hence, in this study, we propose two integrated MIP-DEA models to determine the strongly and weakly congested DMUs in the presence of both negative and non-negative data. Lastly, a numerical example is provided to illustrate the proposed models.

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